

Management Account 2025-26	Year To Date				Full Year							
	Actuals 2025-26	Budget 2025-26	variance	YTD Prior Year	Actuals 2022-23	Actuals 2023-24	Actuals 2024-25	F'cast 2025-26	Budget 2025-26	variance to prior year	2026-27	2027-28
June 2025												
Income from NHS	470,619	477,260	(6,641)	453,189	1,698,401	1,697,202	1,962,110	1,968,399	1,975,040	(6,641)	2,016,499	2,055,509
Other Income	144,551	110,269	34,282	1,143,267	350,702	623,775	1,668,986	882,922	849,164	33,757	466,594	479,226
Service Income	615,170	587,529	27,641	1,596,456	2,049,104	2,320,977	3,631,096	2,851,320	2,824,204	27,116	2,483,093	2,534,735
Direct Cost of Services	(1,168,567)	(1,156,166)	(12,401)	(1,218,636)	(4,516,639)	(4,907,359)	(4,844,759)	(4,686,789)	(4,660,241)	(26,548)	(4,767,079)	(4,863,707)
Hospice Depreciation	(31,236)	(29,161)	(2,074)	(27,514)	(95,392)	(109,815)	(111,501)	(136,599)	(134,525)	(2,074)	(91,812)	(89,962)
Support Costs	(177,529)	(190,738)	13,208	(212,220)	(698,011)	(792,519)	(928,351)	(777,358)	(790,567)	13,208	(788,417)	(771,227)
Service Costs	(1,377,332)	(1,376,065)	(1,267)	(1,458,370)	(5,310,041)	(5,809,692)	(5,884,611)	(5,600,747)	(5,585,333)	(15,414)	(5,647,308)	(5,724,896)
Net Service Cost to be funded	(762,162)	(788,536)	26,374	138,086	(3,260,937)	(3,488,716)	(2,253,515)	(2,749,427)	(2,761,129)	11,702	(3,164,215)	(3,190,161)
	34%	35%		31%	32%	29%	33%	35%	35%	0	36%	36%
Fundraising Activity												
Legacy Income	238,214	65,734	172,479	93,058	1,646,106	1,591,533	1,326,325	1,375,604	1,378,125	(2,521)	1,447,031	1,519,383
Donor Income	471,533	325,439	146,094	273,714	1,132,220	1,168,678	1,925,160	1,632,096	1,624,002	8,094	1,962,072	2,063,913
Fundraising Costs	(177,156)	(236,703)	59,547	(178,428)	(730,913)	(732,467)	(717,595)	(790,333)	(820,567)	30,235	(788,603)	(804,375)
	532,591	154,471	378,120	188,344	2,047,412	2,027,743	2,533,890	2,217,367	2,181,560	35,807	2,620,501	2,778,921
Lottery Income	109,913	109,083	830	96,150	368,285	354,369	386,257	467,472	466,642	830	501,263	556,573
Lottery Costs	(38,484)	(42,489)	4,005	(37,205)	(169,462)	(229,846)	(330,365)	(229,315)	(233,267)	3,952	(256,517)	(266,516)
	71,429	66,594	4,835	58,945	198,823	124,523	55,892	238,157	233,375	4,782	244,746	290,058
Shop Income	506,714	503,036	3,678	512,171	1,418,215	1,726,714	1,982,252	2,097,289	2,093,611	3,678	2,355,025	2,663,697
Shop Costs	(397,149)	(398,116)	968	(401,983)	(1,200,945)	(1,691,877)	(1,736,183)	(1,662,146)	(1,683,443)	21,297	(1,885,374)	(2,048,760)
	109,566	104,920	4,645	110,189	217,270	34,837	246,068	435,143	410,168	24,975	469,651	614,937
	22%	21%		22%	15%	2%	12%	21%	20%		20%	23%
Support Costs	(88,765)	(95,369)	6,604	(106,110)	(349,005)	(396,259)	(464,175)	(388,679)	(395,283)	6,604	(394,209)	(385,613)
Fundraising Contribution	624,821	230,616	394,205	251,367	2,114,500	1,790,845	2,371,675	2,501,988	2,429,820	72,168	2,940,688	3,298,302
Shortfall before DOC Funding	(137,342)	(557,921)	420,579	389,453	(1,146,437)	(1,697,871)	118,160	(247,439)	(331,309)	83,871	(223,526)	108,141
DOC Funding	0	0	0	0	750,000	500,000	0	600,000	600,000	0	500,000	200,000
Contingency Drawdown					0							
Surplus/(Shortfall) for period	(137,342)	(557,921)	420,579	389,453	(396,437)	(1,197,871)	118,160	352,561	268,691	83,871	276,474	308,141

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Net Movement in Funds												
Surplus/(Loss) from Operations	(137,342)	(557,921)	420,579	389,453	(396,437)	(1,197,871)	118,160	352,561	268,691	83,871	276,474	308,141
Depreciation	50,617	16,946	33,671	51,561	144,992	199,165	197,370	227,385	224,028	3,357	181,576	163,579
Decrease/(Increase) in Debtors	(135,541)	142,428	(277,969)	463,926	573,324	(653,890)	243,084	194,420	263,987	(69,567)	319,244	140,617
(Decrease)/Increase in Creditors	(35,858)	(159,850)	123,992	(120,320)	(769,428)	(392,610)	86,796	(610,358)	(471,688)	(138,670)	(538,773)	(202,657)
Net cash (expended)/ generated by operations	(258,124)	(558,397)	300,273	784,621	(447,549)	(2,045,206)	645,409	164,008	285,017	(121,009)	238,520	409,680
Purchase of Fixed Assets	(35,539)	(71,286)	35,747	(17,878)	(277,357)	(312,460)	(162,037)	(530,539)	(566,286)	35,747	(105,000)	(145,000)
Increase / (Decrease) in Cash	(293,663)	(629,683)	336,020	766,742	(724,906)	(2,357,666)	483,372	(366,530)	(281,269)	(85,262)	133,520	264,680

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Balance Sheet												
Fixed Assets	919,689	864,864	54,825	936,416	856,804	970,099	934,767	1,237,920	1,187,747	50,173	1,161,345	1,142,765
Debtors	1,951,561	977,245	974,316	1,595,177	1,405,213	2,059,103	1,816,019	1,621,599	1,253,321	368,278	1,302,356	1,161,739
Cash at Bank and Investment Fund	3,480,292	3,827,132	(346,839)	4,057,192	5,648,250	3,290,583	3,773,955	3,407,425	3,645,013	(237,588)	3,540,946	3,805,626
Creditors	(2,093,293)	(1,898,084)	(195,209)	(1,922,035)	(2,434,965)	(2,042,355)	(2,129,151)	(1,518,793)	(1,485,313)	(33,480)	(980,020)	(777,363)
Net Assets	4,258,249	3,771,157	487,092	4,666,750	5,475,301	4,277,430	4,395,589	4,748,152	4,600,769	147,383	5,024,626	5,332,767

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