

SRH Detailed Income and Expenditure	Year To Date											
	Actual	Budget	Variance	Prior Year	Variance	Actuals 2021-22	Actuals 2022-23	Actual 2023-24	Actual 2024-25	Forecast 2025-26	Budget 2025-26	Variance
June 2025												
NHS Contract	458,405	468,260	<i>(9,855)</i>	416,732	<i>41,673</i>	2,256,244	1,693,858	1,666,926	1,863,619	1,929,185	1,939,040	<i>(9,855)</i>
NHS Other Fees	12,214	9,000	<i>3,214</i>	36,457	<i>(24,243)</i>	8,485	4,544	30,277	98,491	39,214	36,000	<i>3,214</i>
Hospice Grants	2,517	0	<i>2,517</i>	1,001,640	<i>(999,123)</i>	280,354	10,710	135	1,176,697	398,232	396,240	<i>1,992</i>
Other income	82,860	83,688	<i>(828)</i>	80,739	<i>2,121</i>	278,368	323,075	338,859	345,185	345,342	346,170	<i>(828)</i>
Investment Income	49,411	18,821	<i>30,590</i>	53,497	<i>(4,086)</i>	21,393	(6,512)	255,142	115,144	104,625	74,035	<i>30,590</i>
Orangery Income	9,763	7,760	<i>2,002</i>	7,391	<i>2,372</i>	8,819	23,430	29,639	31,959	34,722	32,720	<i>2,002</i>
Operating Income	615,170	587,529	<i>27,641</i>	1,596,456	<i>(981,286)</i>	2,853,662	2,049,104	2,320,977	3,631,096	2,851,320	2,824,204	<i>27,116</i>
Staff Costs	(985,611)	(950,150)	<i>(35,461)</i>	(1,002,527)	<i>16,917</i>	(3,139,795)	(3,695,964)	(4,007,084)	(4,027,359)	(3,850,198)	(3,800,590)	<i>(49,608)</i>
Training, Recruitment and subscriptions	(4,195)	(7,292)	<i>3,097</i>	(10,309)	<i>6,115</i>	(40,142)	(42,277)	(45,643)	(29,550)	(29,370)	(32,467)	<i>3,097</i>
Food and Catering	(7,350)	(8,031)	<i>681</i>	(12,905)	<i>5,555</i>	(24,342)	(41,584)	(47,200)	(35,388)	(31,443)	(32,124)	<i>681</i>
Cleaning and Waste Disposal	(6,091)	(7,845)	<i>1,754</i>	(11,916)	<i>5,826</i>	(31,903)	(35,249)	(41,532)	(29,209)	(29,929)	(31,683)	<i>1,754</i>
Travel and Motoring Expenses	(666)	(3,444)	<i>2,778</i>	(4,516)	<i>3,850</i>	(13,190)	(13,800)	(19,002)	(12,599)	(11,398)	(14,176)	<i>2,778</i>
Drugs, Dressings and Consumables	(26,102)	(33,802)	<i>7,700</i>	(33,238)	<i>7,136</i>	(93,361)	(127,947)	(142,879)	(127,076)	(127,508)	(135,209)	<i>7,700</i>
Rates and Utilities	(20,583)	(18,778)	<i>(1,805)</i>	(17,967)	<i>(2,616)</i>	(78,552)	(78,361)	(67,951)	(96,629)	(107,380)	(105,575)	<i>(1,805)</i>
Repairs and Maintenance	(17,043)	(22,695)	<i>5,652</i>	(23,756)	<i>6,713</i>	(101,318)	(109,402)	(110,967)	(88,655)	(83,161)	(88,813)	<i>5,652</i>
Telephones, Postage, Stationery & IT	(14,617)	(15,912)	<i>1,295</i>	(13,961)	<i>(656)</i>	(45,407)	(40,699)	(59,862)	(57,098)	(62,508)	(63,803)	<i>1,295</i>
Rent	(81,225)	(81,113)	<i>(113)</i>	(78,825)	<i>(2,400)</i>	(270,300)	(270,300)	(315,225)	(315,375)	(324,717)	(324,605)	<i>(113)</i>
Other Direct Costs	(5,085)	(7,105)	<i>2,020</i>	(8,715)	<i>3,630</i>	(40,154)	(61,055)	(50,013)	(25,821)	(29,176)	(31,196)	<i>2,020</i>
Direct Cost of Service	(1,168,567)	(1,156,166)	<i>(12,401)</i>	(1,218,636)	<i>50,069</i>	(3,878,465)	(4,516,639)	(4,907,359)	(4,844,759)	(4,686,789)	(4,660,241)	<i>(26,548)</i>
Depreciation	(31,236)	(29,161)	<i>(2,074)</i>	(27,514)	<i>(3,722)</i>	(95,491)	(95,392)	(109,815)	(111,501)	(136,599)	(134,525)	<i>(2,074)</i>
Direct Service Cost less Direct Income	(584,633)	(597,799)	<i>13,166</i>	350,306	<i>(934,939)</i>	(1,120,295)	(2,562,927)	(2,696,197)	(1,325,164)	(1,972,068)	(1,970,562)	<i>(1,506)</i>
Staff Costs	(187,787)	(187,897)	<i>110</i>	(219,100)	<i>31,313</i>	(705,438)	(704,408)	(757,923)	(815,361)	(758,193)	(758,304)	<i>110</i>
Training, Recruitment and subscriptions	(5,643)	(4,369)	<i>(1,273)</i>	(3,318)	<i>(2,324)</i>	(16,060)	(25,747)	(23,536)	(15,996)	(20,390)	(19,116)	<i>(1,273)</i>
Telephones, Postage, Stationery & IT	(48,913)	(44,529)	<i>(4,384)</i>	(49,374)	<i>461</i>	(104,964)	(119,538)	(127,218)	(160,481)	(177,250)	(172,866)	<i>(4,384)</i>
Professional Services	12,541	(13,303)	<i>25,844</i>	(10,699)	<i>23,240</i>	(78,721)	(70,294)	(162,551)	(89,487)	(36,367)	(62,211)	<i>25,844</i>
Other Costs	(20,951)	(19,682)	<i>(1,269)</i>	(19,164)	<i>(1,787)</i>	(29,517)	(33,382)	(45,838)	(178,328)	(83,012)	(81,743)	<i>(1,269)</i>
VAT	7	(2,959)	<i>2,966</i>	35	<i>(29)</i>	(28,692)	(14,396)	(28,158)	(46,135)	(13,297)	(16,263)	<i>2,966</i>
Support charged to Income Generation	88,765	95,369	<i>(6,604)</i>	106,110	<i>(17,345)</i>	335,119	349,005	396,259	464,175	388,679	395,283	<i>(6,604)</i>
Indirect Service Costs	(177,529)	(190,738)	<i>13,208</i>	(212,220)	<i>34,691</i>	(670,239)	(698,011)	(792,519)	(928,351)	(777,358)	(790,567)	<i>13,208</i>
Net Service Cost to be Funded	(762,162)	(788,536)	<i>26,374</i>	138,086	<i>(900,248)</i>	(1,790,534)	(3,260,937)	(3,488,716)	(2,253,515)	(2,749,427)	(2,761,129)	<i>11,702</i>

SRH Detailed Income and Expenditure	Year To Date					Full Year				Forecast 2025-26	Budget 2025-26	Variance
	Actual	Budget	Variance	Prior Year	Variance	Actuals 2021-22	Actuals 2022-23	Actual 2023-24	Actual 2024-25			
June 2025												
Income Generation												
Legacies	238,214	65,734	172,479	93,058	145,155	1,532,596	1,646,106	1,591,533	1,326,325	1,375,604	1,378,125	(2,521)
Donations	456,836	305,130	151,706	273,707	183,130	947,496	1,078,619	1,108,295	1,726,570	1,547,166	1,533,460	13,706
Gift Aid	14,697	20,309	(5,612)	8	14,689	48,915	53,601	60,383	198,590	84,930	90,542	(5,612)
Staff Costs	(128,468)	(129,272)	804	(146,945)	18,478	(458,168)	(451,042)	(525,495)	(565,177)	(527,857)	(519,299)	(8,558)
Training, Recruitment and subscriptions	(2,888)	(3,150)	262	(2,665)	(223)	(12,130)	(21,750)	(22,351)	(28,883)	(12,338)	(12,600)	262
Rent, Rates and Utilities	0	0	0	0	0	(34,715)	(33,585)	(42,401)	0	0	0	0
Repairs and Maintenance	(910)	(93)	(816)	(375)	(535)	(16,412)	(8,769)	(4,970)	(1,783)	(1,390)	(574)	(816)
Telephones, Postage, Stationery & IT	(5,886)	(7,650)	1,764	(2,733)	(3,153)	(21,613)	(20,067)	(20,393)	(22,515)	(28,836)	(30,600)	1,764
Events and Communications	(31,110)	(87,100)	55,990	(20,486)	(10,624)	(118,654)	(135,604)	(77,444)	(66,582)	(163,710)	(219,700)	55,990
Other Costs	(7,894)	(9,437)	1,543	(5,224)	(2,671)	(41,279)	(60,097)	(39,413)	(32,655)	(56,202)	(37,795)	(18,407)
Net Fundraising Contribution	532,591	154,471	378,120	188,344	344,246	1,826,036	2,047,412	2,027,743	2,533,890	2,217,367	2,181,560	35,807
Lottery Income	109,913	109,083	830	96,150	13,763	422,996	368,285	354,369	386,257	467,472	466,642	830
Staff Costs	(6,289)	(6,123)	(165)	(6,097)	(192)	(43,105)	(22,316)	(23,378)	(24,830)	(25,047)	(24,828)	(219)
Agency Staff	180	0	180	0	180	0	0	(78,084)	(174,031)	(60,660)	(60,840)	180
Printing, Postage and Marketing	0	(2,050)	2,050	0	0	(17,371)	(6,066)	(2,947)	(2,925)	(4,950)	(7,000)	2,050
Bank, Management and Other Charges	(12,875)	(14,315)	1,440	(11,609)	(1,266)	(53,040)	(57,580)	(47,437)	(50,579)	(59,155)	(60,595)	1,440
Lottery Prizes	(19,500)	(20,001)	501	(19,500)	0	(82,000)	(83,500)	(78,000)	(78,000)	(79,503)	(80,004)	501
Net Lottery Contribution	71,429	66,594	4,835	58,945	12,485	227,480	198,823	124,523	55,892	238,157	233,375	4,782
Shop Income	485,593	479,082	6,511	491,493	(5,900)	1,046,865	1,369,457	1,667,013	1,894,733	2,000,426	1,993,915	6,511
Gift Aid	21,121	23,954	(2,833)	20,678	443	25,000	48,710	59,702	84,618	96,863	99,696	(2,833)
Other Income	0	0	0	0	0	29,355	48	0	2,901	0	0	0
Total Shop Income	506,714	503,036	3,678	512,171	(5,457)			1,726,714	1,982,252	2,097,289	2,093,611	3,678
Staff Costs	(216,526)	(225,610)	9,084	(223,200)	6,673	(498,256)	(606,924)	(890,129)	(887,455)	(896,219)	(925,633)	29,413
Training, Recruitment and subs	(2,205)	(2,069)	(135)	(1,351)	(853)	(4,014)	(10,402)	(10,268)	(7,580)	(8,412)	(8,277)	(135)
Consumables and Goods for Resale	(9,291)	(7,200)	(2,091)	(4,897)	(4,394)	(36,330)	(35,988)	(63,367)	(30,720)	(41,420)	(39,330)	(2,091)
Cleaning and Waste Disposal	(6,754)	(7,523)	768	(9,165)	2,411	(33,513)	(26,934)	(43,320)	(28,565)	(28,573)	(29,342)	768
Rent, Rates and Utilities	(110,786)	(103,231)	(7,556)	(111,659)	873	(313,508)	(346,874)	(454,872)	(468,960)	(464,747)	(457,192)	(7,556)
Repairs and Maintenance	(7,456)	(6,675)	(781)	(6,214)	(1,241)	(53,594)	(26,058)	(48,810)	(144,120)	(27,481)	(26,700)	(781)
Depreciation	(18,535)	(22,750)	4,214	(23,733)	5,198	(73,373)	(48,344)	(88,095)	(84,886)	(85,289)	(89,503)	4,214
Telephones, Postage, Stationery & IT	(7,876)	(7,458)	(418)	(7,155)	(721)	(21,373)	(21,636)	(25,162)	(26,900)	(30,485)	(30,067)	(418)
Other Costs	(4,861)	(4,500)	(361)	(4,276)	(585)	(14,350)	(18,354)	(27,827)	(15,915)	(33,361)	(33,000)	(361)
Bank, credit card and cash collection	(8,053)	(8,400)	347	(7,300)	(753)	(17,454)	(13,390)	(24,534)	(30,952)	(33,253)	(33,600)	347
Net Shops Contribution	109,566	104,920	4,645	110,189	(623)	(13,848)	217,270	34,837	246,068	435,143	410,168	24,975
Support Costs	(88,765)	(95,369)	6,604	(106,110)	17,345	(335,119)	(349,005)	(396,259)	(464,175)	(388,679)	(395,283)	6,604
Net Contribution from Income Generating Activities	624,821	230,616	394,205	251,367	373,453	1,704,549	2,114,500	1,790,845	2,371,675	2,501,988	2,429,820	72,168
Net Shortfall before DoC funding	(137,342)	(557,921)	420,579	389,453	(526,795)	(85,985)	(1,146,437)	(1,697,871)	118,160	(247,439)	(331,309)	83,871
Drawdown from DoC grant / other DoC	0	0	0	0	0	666,666	750,000	500,000	0	600,000	600,000	0
Shortfall for period	(137,342)	(557,921)	420,579	389,453	(526,795)	580,681	(396,437)	(1,197,871)	118,160	352,561	268,691	83,871